

1 IN THE UNITED STATES COURT OF FEDERAL CLAIMS
2 - - - - - X
3 FAIRHOLME FUNDS, INC, et al., :
4 Plaintiffs, :
5 v. : Case No. 13-465C
6 THE UNITED STATES, :
7 Defendant. :

8 - - - - - X
9 Washington, D.C.
10 Friday, May 15, 2015

11 CONFIDENTIAL - PROTECTED INFORMATION TO BE
12 DISCLOSED ONLY IN ACCORDANCE WITH PROTECTIVE ORDER
13 Videotaped Deposition of MARIO UGOLETTI, a
14 witness herein, called for examination by counsel for
15 Plaintiffs in the above-entitled matter, pursuant to
16 notice, the witness being duly sworn by AMANDA
17 BLOMSTROM, a Notary Public in and for the District of
18 Columbia, taken at the offices of Cooper & Kirk,
19 1523 New Hampshire Avenue NW, Washington, D.C., at
20 9:34 a.m., Friday, May 15, 2015, and the proceedings
21 being taken down by Stenotype by AMANDA BLOMSTROM,
22 CRR/RMR/CLR/CSR, and transcribed under her direction.

1 Congress as a GSE.

2 Q. Okay.

3 A. And so that was, that was with Fannie Mae
4 and Freddie Mac. And there were, of course, other
5 GSEs: you have the Home Loan Bank System, the Farm
6 Credit System, and one, Sallie Mae, which actually
7 did go through a privatization which is exactly what
8 they did they. They had a GSE charter by Congress,
9 Sallie Mae, and they rescinded that charter and
10 became what they are today, Sallie Mae, private
11 corporate company, no GSE charter.

12 Q. And if the GSE charter had been revoked,
13 was your -- did you look at: Well, what would that
14 mean for their cost of borrowing?

15 A. Well, a lot of the whole report, and
16 that's, that's been -- that was one of the issues all
17 along and that's one of the main benefits of being a
18 GSE, right, is that their cost of borrowing is
19 generally much lower than it would be for another
20 private company of similar capital and similar size
21 and similar structure.

22 Q. Yes.

1 A. And it's, it's an interesting aspect of
2 the whole GSE model in that Congress has granted all
3 the GSEs various benefits through the charter --

4 Q. Yeah.

5 A. -- right, you have -- there, there was
6 a -- with Fannie Mae and Freddie Mac, there's a small
7 line of credit with treasury, a few billion dollars,
8 but nothing near the size of their balance sheets,
9 there's other benefits in terms of abusing the Fed as
10 a fiscal agent, other various benefits that come with
11 the GSE charter that can be enumerated, but those
12 benefits are not that significant monetarily by
13 themselves, but it's the whole sort of package of
14 those benefits.

15 Congress created the GSEs to have a public
16 purpose, resulted in and results today -- Fannie Mae
17 and Freddie Mac are a little different now because
18 they have explicit support from Treasury under the
19 PSPAs, but even for the other GSEs, results in the
20 market looking at them as being what most people
21 would call implicitly backed by the government or --
22 or somehow supported by the government, that, that

1 they have less risk.

2 And so that results in borrowing costs
3 being closer to Treasury than they would otherwise be
4 if they were a fully private company.

5 Q. Okay. Yes.

6 A. Now, Sallie Mae looked at that potential
7 calculus when they went private and said, Well,
8 there's other things that we want to do that is not
9 allowed by our charter, and so that is a benefit, and
10 there was a whole lot of other issues going on in the
11 student loan market where their basic charter
12 business wasn't going to be nearly as profitable
13 going forward, so they decided to rescind the
14 charter.

15 Q. Now, what did your report that you were
16 working on that first year, what did it conclude
17 about privatization?

18 MS. HOSFORD: Objection. Mr. Thompson, I
19 understand how you would want to cover Mr. Ugoletti's
20 background, but at some point you're going to be
21 extending into substance and time that's not within
22 the Court's time frame, so I'd ask you to keep that

1 in mind.

2 THE WITNESS: Okay. A long time ago, it's
3 almost 20 years ago, but, I mean, the, the general
4 conclusion was we, we laid out, as I recall, the
5 Treasury Department laid out, you know, the various
6 issues associated with GSE status, raised questions
7 of concerns about where there were risk exposures
8 and -- and, and potential issues with risk exposure,
9 raised issues of places where it looked like the
10 market could step into the securitization business,
11 there was a lot of securitization activity going on
12 in other sectors of the economy, but did not come
13 down with any conclusion on privatization or not.
14 They're -- a very big issue. I mean, this is large
15 companies. Completing the report was not an easy
16 task.

17 BY MR. THOMPSON:

18 Q. All right. So what -- and you stayed at
19 Treasury until 2009; is that right?

20 A. I did.

21 Q. Okay. And we'll get to the PSPA. Let,
22 let's leave that to the side.

1 Q. Now, in those PSPAs, the common
2 stockholders remained in place; is that right?

3 A. They did.

4 Q. And -- and there were warrants for
5 79.9 percent of the company, is that -- that were
6 granted to Treasury with a nominal exercise price; is
7 that right?

8 A. Yes. There were a number of types of
9 compensation that were granted to Treasury as part of
10 the PSPAs, and that was one of them.

11 Q. So --

12 A. Potential compensation.

13 Q. Yeah. So one of them was the warrants?

14 A. Yeah.

15 Q. A second one were dividends?

16 A. Yeah. There was a 10 percent dividend
17 payment, yeah.

18 Q. Well, you say "10 percent dividend
19 payment." That wasn't the only way the dividend
20 could be paid.

21 A. That's true, but there was a dividend
22 payment.

1 Q. Okay. So describe the dividend structure
2 to me, the dividend payment.

3 A. The dividend payment was 10 percent in
4 cash, right, based on the outstanding liquidation
5 preference.

6 Q. Okay. Or?

7 A. Or it could be a deferred dividend that
8 was paid at 12 percent and added to the liquidation
9 preference.

10 Q. Okay. And that would be referred to as a
11 "payment in kind"?

12 A. You could use that term.

13 Q. Okay. And you've used that term?

14 A. I've probably used that term.

15 Q. Okay. All right. Now, in terms of the
16 warrants, the warrants made sense only if there was a
17 view that they might have some value; is that right?

18 A. I'm not sure that's the only way to think
19 about it. I mean, I think the warrants, I mean, what
20 you're looking at with the PSPAs was trying to take
21 what is -- would be considered a commercial contract,
22 as best we could do it at the time, with Wachtel's

1 help, putting a commercial contract into this very
2 unique situation.

3 So in any commer- -- if any investor was
4 coming in in that situation, those are the types of
5 terms you would want. You would want a dividend
6 rate. This is a very troubled institution. You're
7 putting a tremendous amount of funds at risk, a
8 hundred billion initially, which is a big number, but
9 we'll -- we'll see that that went up later, a hundred
10 billion at risk. So you would want a significant
11 dividend.

12 The pa- -- the, the deferred dividend, or
13 I'll -- we'll use the "payment in kind" phrase, to
14 me, that was a standard commercial contract term that
15 I'm not sure, really, how much applicability it had
16 in this situation.

17 I mean, that's -- that was put in place --
18 if some company is coming in to make this commitment
19 or equity investment in another company and that
20 other company now, for some reason, doesn't have any
21 cash, doesn't have access to any funds, you want to
22 continue to be able to increase your ownership stake

1 not that you will be able to use them, then you undo
2 the valuation allowance; is that right?

3 A. That is correct.

4 Q. Okay.

5 A. Those are the accounting rules that
6 surround the marking of a deferred tax asset in
7 general.

8 Q. Okay. Now, can deferred tax assets be
9 monetized?

10 MS. HOSFORD: Objection. If you'd like to
11 talk about deferred tax assets in the context of the
12 topics that the Court has identified, I would -- I
13 would be happy to let you do so; but you're, again,
14 ask- -- you seem to be asking for some sort of expert
15 testimony.

16 BY MR. THOMPSON:

17 Q. Can Fannie and -- could Fannie and Freddie
18 monetize their deferred tax assets?

19 A. I am not the accountant expert here, but
20 it's not clear to me how you monetize a deferred tax
21 asset.

22 Q. Now, in the time leading up to the Net

1 Worth Sweep, FH- -- FHFA's projections were
2 consistently overly pessimistic in the sense that
3 they were below the actual operating results realized
4 by the companies; is that right?

5 MS. HOSFORD: Objection; lack of
6 foundation.

7 THE WITNESS: That is correct. And they
8 were projections.

9 BY MR. THOMPSON:

10 Q. Yes.

11 A. And projections oftentimes are not
12 correct.

13 Q. I understand.

14 A. Yeah. And in 2008, I had a lot of
15 projections that I looked at from the companies and
16 even our own projections at the first amendment that
17 had losses of a certain level that were wildly
18 incorrect the other way.

19 Q. A lot of the losses that ended up accruing
20 were paper losses, right?

21 MS. HOSFORD: Objection; vague.

22 BY MR. THOMPSON:

1 Q. Like the loss of the deferred tax asset
2 was a paper loss that was reversed?

3 A. Paper losses do not obviate the need to
4 put a company in receivership. If you're balance
5 sheet insolvent, whether it's paper losses or not,
6 FHFA would have put the companies into receivership.

7 Q. And was there ever any discussion at FHFA
8 in the second half of 2011 or first three months of
9 2012 saying, Gee, we should try to make our
10 projections more accurate?

11 MS. HOSFORD: Objection; calls for
12 speculation.

13 THE WITNESS: Again, just speculating, I
14 mean, these are projections that were being done just
15 to try to provide -- we had a lot of people that
16 wanted to understand what the potential exposure of
17 the enterprises might be.

18 So, in terms of your question, was there
19 any way to make them more accurate --

20 BY MR. THOMPSON:

21 Q. Yeah.

22 A. -- yeah, you know, I mean, so what FHFA

1 Q. What do you mean by that?

2 A. The whole process I just went through.
3 The whole process of initially putting the hundred
4 in, adding another hundred, taking on unlimited
5 exposure, that is the compensation for the full value
6 of the commitment. Because if that wasn't put in,
7 there wouldn't be any commitment to value.

8 Q. And what is your basis for saying that?

9 A. That's what I believe it should -- it
10 would have been.

11 Q. Okay. Did --

12 A. I --

13 Q. Did you discuss that, this view, with
14 anyone at FHFA?

15 A. No.

16 Q. Okay. Did you discuss that view with
17 anyone at Treasury?

18 A. No. But if Treasury would have come to me
19 with that position, that that's what they thought
20 that meant, all the various commitment that they put
21 in, I would find it very hard to argue against that.

22 Q. Have you ever attempted to calculate any

1 periodic commitment fee in any context?

2 A. I'm not aware of where that calculation
3 would occur.

4 Q. So that's a no, you haven't done that?

5 MS. HOSFORD: Objection; confusing. Which
6 commitment fee are you talking about?

7 BY MR. THOMPSON:

8 Q. Any commitment fee. Have you ever
9 attempted to calculate what a com- -- any commitment
10 fee should be in any context?

11 A. I'm not in the business of calculating
12 commitment fees.

13 Q. And have you --

14 A. And I'm not aware of where they exist, so
15 I guess the answer is no.

16 Q. You know, but you say in terms of where
17 they exist. I mean, if you go and you get a line of
18 credit, I mean, aren't there fees that people are
19 charged for getting a line of credit?

20 A. Yeah, I, I agree. I'm --

21 Q. Yeah.

22 A. -- I'm not sure it's the same concept as

1 this, but there's a fee that you get for a line of
2 credit, that's -- that's, that's true.

3 Q. Well, I understand the magnitude of this
4 is bigger.

5 A. Yeah, that's what I'm saying, yeah. Sure,
6 yeah, you, you charge a fee for somebody willing to
7 provide you some amount of credit. Yeah, that's
8 clearly one, yeah.

9 Q. Okay. Have you ever done such a valuation
10 yourself of a commitment fee?

11 A. No.

12 Q. Okay. And have you ever read a valuation
13 of a commitment?

14 A. Not that I recall.

15 Q. Okay. Isn't it true that commitment fees
16 are calculated typically as a percentage of the
17 amount that the borrower is willing to extend?

18 MS. HOSFORD: Objection; lack of
19 foundation, calls for speculation.

20 THE WITNESS: Yeah, I can't, I can't
21 speculate. I'm, I'm not the expert on commitment
22 fees, so I can't speculate on how they're typically

1 calculated.

2 BY MR. THOMPSON:

3 Q. Do you know of any commitment fee anywhere
4 that's ever exceeded 10 percent of the value of the
5 commitment?

6 A. I do not, but I also doubt that there is
7 anyone that has this type of commitment in place.

8 Q. Do you know of any commitment fee that
9 exceeds 1 percent of the face value of the
10 commitment?

11 A. Again, I am not an expert on periodic
12 commitment fees, but another factor of periodic
13 commitment fees in the context of, you're talking
14 about, in terms of lines of credits and, and issues
15 like that, generally relate to companies making lines
16 of credit available to creditworthy counterparties.
17 I don't have creditworthy counterparties here.

18 Q. They paid back the money. What do you
19 mean they're not creditworthy?

20 A. They have not paid back the money. There
21 is 187.5 billion in liquidation preference still
22 outstanding.

1 Q. Sure, I understand as a formal matter, but
2 the United States government has taken in more than
3 187 billion --

4 A. It is a legal proceeding, that is a formal
5 matter, they have not paid back 187.5 billion in, in
6 liquidation preference.

7 Q. But the United States government has
8 realized a positive return on its equity; is that
9 right? They put in a hundred and 87 billion, and
10 they got out more than a hundred and 87 billion, so
11 that's --

12 A. So what --

13 MS. HOSFORD: Objection; argumentative.

14 BY MR. THOMPSON:

15 Q. -- is that a positive return on equity?

16 A. Only a positive return on equity if you
17 consider the risk that's, that's out there.

18 Q. Well, it's positive, it's not negative?

19 A. It, it -- it's, it's not clear it's a
20 positive return on equity.

21 Q. As of this moment, it's positive. Is the
22 point you're making it might be negative someday in

1 Q. You did?

2 A. Yeah.

3 Q. Did -- did anyone else at FHFA provide
4 input into his decision-making --

5 A. Well, it certainly was a --

6 Q. -- thoughts?

7 A. -- a legal issue, right?

8 Because this is a legal document, the
9 General Counsel's office was involved.

10 Q. All right.

11 A. I do not recall if we had broader meetings
12 within FHFA to discuss this or not at this point,
13 but ...

14 Q. What was the legal issue?

15 MS. HOSFORD: Objection. To the extent it
16 calls for your request for advice or advice given by
17 Counsel in connection with this process, I will
18 instruct -- instruct you not to answer.

19 BY MR. THOMPSON:

20 Q. So I'm not asking what your lawyer told
21 you. I'm just asking what was the issue.

22 A. Right, well, what the issue was, as we

1 discussed earlier, the PSPAs is a contract and it's a
2 legal contract. So if you're going to draft a legal
3 contract, I need some lawyers to make sure they look
4 at it.

5 Q. And now, you said there were some ideas
6 for other structures.

7 A. Yeah.

8 Q. You know, what -- what were some of those
9 ideas?

10 A. I went through them.

11 Other structures of?

12 Q. Give me -- I'm sorry to have a senior
13 moment here, but just -- you said there were other
14 structures you-all had talked about that might work.

15 A. Yeah, I mean --

16 Q. He's --

17 A. -- one structure could have been that as
18 opposed to going straight from a 10 percent dividend
19 to a Net Worth Sweep, I recall, well, maybe you could
20 set it at -- you'd have to draw down to a hundred
21 billion before you would go to a Net Worth Sweep.

22 Q. Was that something you floated --

1 A. Yeah.

2 Q. -- with Treasury?

3 A. I did.

4 Q. And what did they say?

5 A. They didn't like it because they -- they
6 felt as -- that that would just be another place
7 where any erosion of the capacity of a -- of the
8 commitment -- you know, especially if you were in
9 a -- in a -- in a downward situation is going to
10 create more market problems than -- than it would --
11 would solve, and the market was going to test them if
12 we put that type of structure in place, and so they
13 did not react favorably to that suggestion.

14 Q. Were there other structures that were
15 discussed with Treasury?

16 A. I wouldn't call them structures outside of
17 the basic framework. There were discussions about
18 what the buffer should be.

19 Q. And when you say "buffer," you mean how
20 much retained capital --

21 A. Yeah --

22 Q. -- should be in the companies?

1 A. -- right, exactly. The -- right now, it
2 started at three, goes down by 600 million every year
3 until it hits zero. There was some discussion about
4 whether the buffer should be ten or some other number
5 within that range.

6 Q. Yeah. Who -- who wanted it lower? Did
7 you want it higher and Treasury wanted it lower or --

8 A. We thought -- well, I think we both
9 realized that it -- that it does provide some
10 cushion. If the buffer is a little higher against
11 quarterly fluctuations, it could cause a draw. So a
12 higher buffer would protect against that.

13 But at the same time, given that the path
14 was to reduce the risk of the companies, right, the
15 portfolios were shrinking, that -- that's one of the
16 main reasons, if you'd ever need a quarterly buffer
17 to absorb some losses, we all -- very close, at least
18 in Washington dollar terms, in the last couple
19 quarters with the change in derivatives that I talked
20 about, could have been a quarterly fluctuation that
21 could have caused a draw.

22 Q. Because the buffer's going down to zero.

1 advisory bulletin on cyber security. That's a
2 regulatory issue, but the conservator wants to have
3 safe and sound operations and good protections
4 against cyber security or good standards for
5 counterparties. They did advisory bulletins on
6 counterparties.

7 So if I would be reviewing that, what am
8 I? Am I a regulator, or am I a conservator? I mean,
9 both. They're -- they're both serving the same
10 purpose of operating the companies in a safe and
11 sound manner.

12 BY MR. THOMPSON:

13 Q. Okay. And because you did, you just
14 referred in that answer to both groups, and isn't it
15 true that at least you sometimes worked in each
16 group?

17 MS. HOSFORD: Objection; lack of
18 foundation.

19 BY MR. THOMPSON:

20 Q. Or on policies that related to each group?

21 A. Well -- well, right, so -- so if I
22 got a -- if I got an advisory bulletin that came to

1 my desk and it said, Here is an advisory bulletin
2 that the Division of Enterprise Regulation wants to
3 issue related to how they manage counterparty risk,
4 right, I'm looking at -- am I going to look at that
5 and say, Okay, I've got this hat on today, and this
6 is why I want to look at that? No. I mean, it -- it
7 serves both purposes, so ...

8 Q. Okay. Now, when you were assessing the
9 future profitability of Fannie and Freddie in the
10 first three-quarters of 2012, did you assume that
11 there was a -- that FHFA had a mandate to preserve
12 and conserve the assets of the companies?

13 MS. HOSFORD: Objection; lack of
14 foundation.

15 You may answer.

16 THE WITNESS: That -- that's a fundamental
17 part of conservatorship. That's one of the
18 standards.

19 BY MR. THOMPSON:

20 Q. Okay. And what did -- what did you do to
21 make sure that was -- what did you understand that
22 mandate to include?

1 A. The mandate of preserving and conserving
2 the assets?

3 Q. Yes, sir.

4 A. Right. Well, that mandate covers a number
5 of things, all right. You'd want to be able to make
6 sure that the companies are staying in place, because
7 you have to preserve and conserve the assets of the
8 companies so they're continuing to operate, so
9 operationally there's a preserve-and-conserve aspect
10 of that.

11 Q. Okay.

12 A. Trying to maintain some value in the
13 companies that whenever a disposition is decided on
14 the companies, there will be something there to
15 dispose of.

16 Q. Okay.

17 A. So I would view it as an overall keeping
18 the companies in place, and then there are particular
19 preserve-and-conserve asset decisions on when you
20 take particular actions.

21 Q. And when you were thinking about the
22 future profitability of Fannie and Freddie in the

1 So under the 10 percent dividend, if that
2 happened, there would be no companies to conserve,
3 that's issue one. Under the strategic plan, where we
4 were trying to de-risk, that would also help mitigate
5 against the housing downturn that was going to
6 decrease revenue; if we have decreasing revenue, that
7 was going to call in question the ability to pay the
8 10 percent dividend and would further eat in the
9 commitment. Those were the primary objectives from
10 FHFA's perspective. This is Treasury's press
11 release.

12 MR. THOMPSON: So the next one is going to
13 be Ugoletti 36. Has a Bates number of FHFA 7767
14 through 7769.

15 (Exhibit No. 36 marked.)

16 BY MR. THOMPSON:

17 Q. Now, this is from Mr. Dickerson. Who was
18 he?

19 A. I'm trying to think at that particular
20 point in time where he worked. Right now he's, he's
21 an assistant in the Division of Enterprise
22 Regulation. At that time we had a small office of

1 Systemic Risk and Market Surveillance, so they kind
2 of followed a lot of the -- that's why you see
3 Bloomberg screens here, they followed a lot of this,
4 where it was going on, some issues in the markets,
5 whatever they were. Could be Treasury. They have
6 people that follow the Treasury markets, things like
7 that. So they send around little updates about
8 what's going on.

9 Q. All right. So what is he referring to
10 when he says "The 'no GSE reform is needed' trade
11 worked for about a week"?

12 MS. HOSFORD: Objection; lack of
13 foundation, calls for speculation.

14 THE WITNESS: Yeah, I don't know what
15 he -- I don't know what he's talking about there.

16 BY MR. THOMPSON:

17 Q. Did it surprise you that the preferred
18 stock got hammered the day the Net Worth Sweep was
19 announced?

20 A. No. And it didn't surprise me in 2008
21 when the PSPAs were put in place that the preferred
22 stock -- the market price of the preferred stock got

1 hammered.

2 Q. Why did you expect the preferred stock to
3 go down when the Net Worth Sweep was announced?

4 MS. HOSFORD: Objection; that misstates --
5 misstates prior testimony.

6 THE WITNESS: Well, evidently some people
7 may have been speculating that there might be
8 something there, but I would say that any investor
9 that was speculating should have clearly read the
10 agreement that said that there could be a periodic
11 commitment fee set that could compensate Treasury for
12 the full value of the commitment they're providing.

13 So I think you read that all with that set
14 of caution in mind. So what's going on here,
15 speculation on this that was going on all along.
16 Look back in September.

17 BY MR. THOMPSON:

18 Q. If someone said to you on the day of the
19 Net Worth Sweep that effectively it national- -- the
20 Net Worth Sweep nationalized Fannie and Freddie, how
21 would you respond to that?

22 MS. HOSFORD: Objection; calls for